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Dean Philip W. Thayer School of Advanced International Studies Johns Hopkins University 1906 Florida Avenue, H. W. Washington, D. C.

Dear Phil:

Mr. Dulles has asked me to express his appreciation for your invitation to attend the conference on "The Business Cutlook in the Uncommitted Nations of South and Southeast Asia." Due to prior commitments, however, he will be unable to attend.

I anticipate that several of our employees will attend the conference. Specific arrangements for our attendance will be worked out between numbers of my staff and

Sincerely,

MATTHEW BAIRD Director of Training

Distribution:

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